Sentencing Council

Business Plan Financial year 2017/18

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Sentencing Council

Chairman's introduction



I am pleased to introduce the Sentencing Council's fifth annual business plan, which sets out our aims, objectives and priorities for the financial year 2017-18.

This year the Council will launch three definitive guidelines:

Breach of Orders, Bladed Articles and Offensive Weapons, and Terrorism. During the course of the year we are also continuing work to prepare, and consult upon, seven proposed further guidelines. These guidelines cover:

- intimidatory offences, including stalking as well as the new offences of controlling or coercive behaviour and 'revenge porn';
- offences where domestic abuse is a feature, revising existing guidance to reflect changes in terminology, expert thinking and social attitudes;
- child cruelty offences, including causing or allowing a child to die or suffer serious physical harm and failing to protect a girl from the risk of female genital mutilation;
- manslaughter, which will include consideration of so-called "one punch" manslaughter;
- public order offences; and
- arson and criminal damage.

Consultation is a vital aspect of the Council's work. For guidelines to succeed they must be informed by the knowledge and expertise of those people who have legal or practical experience in the area we are examining, and by the views of those with an interest in our work or in the operation of the wider criminal justice system. We are always grateful to the people and organisations who give their valuable time to contribute to our consultations.

In addition to publishing guidelines, the Council is required to monitor their operation and effect. During the year we will be covering several guidelines: burglary; robbery; sexual offences; drugs, theft and fraud. We will also start to revisit our assault guideline, having already published the results from the assessment of its impact and implementation.

The purpose of publishing our business plan is to make sure that everyone who has an interest in our work is kept informed of developments. The Council's priorities can, and do, change throughout the year and from one year to the next. For example, we are statutorily bound to consider requests from the Lord Chancellor¹ and the Court of Appeal to review the sentencing of particular offences. We may also need to consider amending our work plan if we are required to undertake work on new or particularly complex areas of sentencing. This may have an impact on our budget, where things are either brought forward or pushed back to accommodate new requests.

One such example this year is the need to expedite our work on a proposed terrorism guideline. Following a number of recent terrorist incidents, the Council agreed to accelerate this work to provide as much guidance to sentencing judges as possible, as soon as possible. Inevitably this has required amendments to be made to the Council's future work plan. The revised plan can be seen at Annex E.

We will continue to review the plan during the year and publish updates, as appropriate, on our website.

The Council's website is now two years old. A central function of this is to make the sentencing guidelines available to sentencers, and other practitioners, as well as to the public, victims, witnesses, offenders and journalists. In the last year we have supported the online digital Magistrates' Court Sentencing Guidelines (MCSG) by launching an offline app that magistrates can use on the iPads supplied by HM Courts and Tribunals Service. Work continues on this to update the app in line with feedback we receive from users, and we are continuing our digitisation programme by developing on- and offline sentencing guidelines for the Crown Court. In September 2016, the Council agreed to produce a Welsh-language version of the digital MCSG. Translation of the first tranche of guidelines is underway and will also continue throughout the year. We will also conduct a review of the website during the year to ensure the site continues to provide useful and informative content in the clearest way for all the people who use it.

In the last year we have made good progress against the goals set out in our 2016/17 business plan. We consulted on, and published, the Sentencing Children and Young People guideline; published the definitive guideline on Imposition of Community and Custodial Sentences; launched a consultation on Intimidatory Offences and Domestic Abuse, and completed consultations on Breach Offences and Bladed Articles and Offensive Weapons. We also consulted on revisions to 26 of the Magistrates' Court Sentencing Guidelines, publishing the revised, definitive guidelines in January 2017. This work represents a major step forward in our project to modernise and bring up-to-date the guidelines provided by the Sentencing Guidelines Council.

We have also made progress in our work to raise the Council's profile and build relationships across the criminal justice system, with Council members and staff from the Office of the Sentencing Council giving more than 30 speeches or presentations during the year. Our audiences included magistrates, judges, police, academics, NGOs, solicitors and barristers.

One other significant event this year was the publication of the definitive guideline for Reduction in Sentence for a Guilty Plea. This guideline is the culmination of several years'

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¹ s.124 Coroners and Justice Act 2009

work and completes the Council's statutory duty to prepare sentencing guidelines for "the discharge of the court's duty under s.144 of the Criminal Justice Act 2003".²

Since our last business plan three new members have joined the Council. I would like to take this opportunity to welcome Rosina Cottage QC, Simon Byrne QPM and The Hon Mrs Justice Maura McGowan, and to acknowledge the contribution of those members who have left the Council during the year: Lynne Owens CBE QPM, Michael Caplan QC, The Hon Sir John Saunders and The Rt Hon Lady Justice Kathryn Thirlwall DBE.

I would also like to pay tribute to the staff of the Office of the Sentencing Council. They are the Council's most valuable resource and I am particularly proud of the high quality work consistently produced by this small but dedicated team. Their contribution and commitment plays a significant role in the continued success of the Council.

Corman Fracy

Colman Treacy
August 2017

² s.120 Coroners and Justice Act 2009

Background and membership

The Sentencing Council is an independent, non-departmental public body (NDPB) of the Ministry of Justice (MoJ). It was set up by Part 4 of the Coroners and Justice Act 2009 ("the Act") to promote greater transparency and consistency in sentencing, whilst maintaining the independence of the judiciary. Its primary role is to issue guidelines, which the courts must follow unless it is in the interests of justice not to do so. The Council meets 10 times a year; minutes are published on its website.

Appointments to the Council

The Lord Chief Justice, the Right Honourable Lord Thomas of Cwmgiedd is President of the Council. In this role he oversees Council business and appoints judicial members.

The Lord Chancellor and Secretary of State for Justice appoints non-judicial members.

All appointments are for a period of three years, with the possibility of extending up to a maximum of 10 years. Membership of the Council as of 1 May 2017 is as follows:

Members

The Council comprises eight judicial and six non-judicial members.

Chair: The Right Honourable Lord Justice Treacy

Colman Treacy was appointed to the Court of Appeal in 2012. He has been Chairman of the Sentencing Council since November 2013 and a member of the Council since April 2010.

Vice-Chair: The Right Honourable Lady Justice Hallett DBE

Heather Hallett was appointed to the Court of Appeal in 2005 and has been Vice President of the Court of Appeal Criminal Division since 2013. She was appointed to the Sentencing Council on 27 November 2013.

Simon Byrne QPM

Simon Byrne has been Chief Constable with Cheshire Constabulary since June 2014. In 2015 he became the National Police Chiefs Council (NPCC) lead for the National Police Air Service. He was appointed to the Sentencing Council on 1 September 2016.

Mark Castle

Mark Castle is Chief Executive of Victim Support. He was appointed to the Sentencing Council on 17 July 2015.

Rosina Cottage QC

Rosina Cottage has been a barrister since 1988, practicing in criminal law, and is a Tenant at the Chambers of Max Hill QC, Red Lion Chambers. She was appointed Queen's Counsel in 2011 and appointed Crown Court Recorder in 2012. She was appointed to the Sentencing Council on 18 July 2016.

District Judge (Magistrates' Court) Rebecca Crane

Rebecca Crane has been a District Judge since 2011 and is currently based in Birmingham. She was appointed to the Sentencing Council on 1 April 2017.

His Honour Judge Julian Goose QC

Julian Goose is the Resident Judge and Honorary Recorder of Sheffield. He was appointed to the Sentencing Council on 26 June 2014.

Martin Graham

Martin Graham was Chief Executive of the Norfolk and Suffolk Community Rehabilitation Company until April 2016. He was appointed to the Sentencing Council on 1 June 2015.

Jill Gramann JP

Jill Gramann has been a Magistrate since 1990 and was Chairman of the Kidderminster Bench from 2011-2013. She currently sits as a Magistrate on the Worcestershire Bench. She was appointed to the Sentencing Council on 6 April 2015.

The Honourable Mr Justice Holroyde

Tim Holroyde was appointed as a High Court Judge in January 2009 and was a Presiding Judge on the Northern Circuit until December 2015. He was appointed to the Sentencing Council on 6 April 2015.

The Honourable Mrs Justice McGowan

Maura McGowan was called to the Bar by the Middle Temple in 1980 and took Silk in 2001. She was appointed an Assistant Recorder in 1997 and as a Recorder in 2000. She was appointed as a High Court Judge in 2014. She was appointed to the Sentencing Council on 2 January 2017.

Her Honour Judge Munro QC

Sarah Munro was appointed as a Circuit Judge based at Portsmouth Crown Court in 2011 In July 2017 she was appointed as a Senior Circuit Judge at the Central Criminal Court.

She was appointed to the Sentencing Council on 6 April 2013.

Professor Julian Roberts

Julian Roberts is a Professor of Criminology at the University of Oxford and a fellow of Worcester College. He was appointed to the Sentencing Council on 6 April 2010.

Alison Saunders

Alison Saunders is the Director of Public Prosecutions and head of the Crown Prosecution Service. She was appointed to the Sentencing Council on 1 November 2013.

Sub-groups

The Council has sub-groups to provide oversight in three areas: analysis and research, confidence and communications and governance. The sub-groups' roles are mandated by the Council and all key decisions are made by the full membership. The sub-groups are internal rather than public-facing.

Objectives

Statement of Purpose

The Sentencing Council for England and Wales promotes a clear, fair and consistent approach to sentencing through the publication of sentencing guidelines, which provide clear structure and processes for judges and magistrates, and victims, witnesses, offenders and the public.

Objectives

The Council's objectives are informed by its statutory duties under the Act.

We will:

1. Prepare sentencing guidelines that meet their stated aims, with particular regard to the likely impact on prison, probation and youth justice services, the need to consider the impact on victims and to promote consistency and public confidence

This will be met by: developing evidence-based guidelines, fully considering the policy, legal and resource implications; publishing consultations which clearly set out the rationale for the approach and likely resource implications; taking into account responses and research to make improvements before publication of definitive guidelines; and engaging with stakeholders, practitioners, the media and others to explain the implications of guidelines.

2. Monitor and evaluate the operation and effect of our guidelines and draw conclusions

This will be met by: putting in place bespoke, targeted evaluations and assessments of the impact and/or implementation of guidelines and collecting the necessary monitoring data; and by using evaluation evidence to review and if necessary, amend guidelines.

3. Promote awareness of sentencing and sentencing practice

This will be met by: making effective use of consultation events, proactive engagement of the media, and maximising the Council's digital capability and online presence to promote awareness and to improve and strengthen engagement with stakeholders; and by publishing relevant material, in particular evaluations of guidelines and an annual report of the Council's activities.

4. Deliver efficiencies, while ensuring that the Council continues to be supported by high-performing and engaged staff

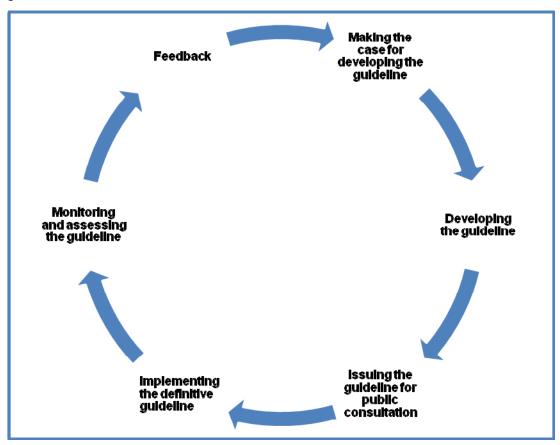
This will be met by: delivering our objectives within the budget we are allocated, while ensuring that the Office has a motivated and collaborative team who feel valued and challenged and has the necessary capability and autonomy to deliver clear, tangible and outcome-focused objectives, and work together to identify and implement more efficient ways of working and ensure value for money.

The activities for 2016/17 that will deliver these objectives are outlined in **Table 1**.

Delivering the Sentencing Council's objectives

The Council approaches the delivery of its objectives by adopting a guideline development *cycle*. This is based on the policy cycle set out by HM Treasury in the *Green Book on Appraisal and Evaluation in Central Government (2003)* and allows a culture of continuous improvement to be embedded within the development process.

Following this cycle, there are several key stages within the development of a sentencing guideline:



Making the case for developing the guideline

Annex A outlines the Council's rationale for prioritising which guidelines to produce, after which options for the actual guideline are considered. This may include conducting research, assessing options for the scope and remit of a guideline, its objectives, or whether there is in fact a need for the guideline. If the guideline has been requested by the Lord Chancellor, Lord Chief Justice, Court of Appeal or external bodies or stakeholders, this would also be considered.

Developing the guideline

Once the Council has decided that a guideline will be produced and has agreed the objectives, work is undertaken to produce a draft guideline that will be issued for consultation. This involves a variety of different activities including consideration of relevant case law and existing sentencing guidelines or guidance; analysis of current sentencing practice; research and analysis to assess any practical, behavioural or resource implications of draft guideline proposals; stakeholder mapping and engagement and analysis of media reports. The guideline proceeds through a number of iterations of drafting in order to ensure

that different options are fully considered. A monitoring and evaluation strategy is also drawn up to ensure that the guideline can be assessed and evaluated after implementation.

Issuing the guideline for public consultation

A draft guideline is issued for public consultation, alongside the analysis and research that supported its development and an assessment of its resource implications and any equality impact. The media and stakeholders are briefed about the main issues and the purpose of the consultation, in order to bring it to the attention of a wide audience and encourage responses. Events are held with stakeholders to ensure that those with particular interest in the guideline are aware of the consultation and able to provide their input.

Further work is then undertaken after the consultation to revise the guideline to take account of the responses received; and to review and if necessary test changes to the guideline.

Publishing and implementing the definitive guideline

The guideline is published. Updated data on sentencing practice and a new resource assessment to reflect the final guideline are published at the same time. The guideline is distributed to stakeholders and events may be held. The media are also briefed, and a range of channels, including social media, are used to ensure that the public is informed and that all key parties are aware of and able to access the guideline.

The Council works with the Judicial College to help facilitate training for sentencers on using the guideline. There will generally be an implementation period of approximately three months before the guideline comes into effect to allow for awareness-raising and any training to take place.

Monitoring and assessing the guideline

Annex B outlines the Council's approach to monitoring and evaluating its guidelines. This adopts a targeted, bespoke and proportionate approach to assessing each guideline's impact and implementation, based on the likely impact of unanticipated consequences having a significant effect on correctional resources; whether the Council intended to change sentencing practice; and whether any informal evidence suggests the guideline may not have had its intended effect. It also takes into account the data and resources available. A variety of different methods of data collection may therefore be utilised, as necessary.

Feedback

The outcomes of the monitoring and evaluation, along with any stakeholder or media feedback will then be assessed and considered by the Council. On the basis of this, the guideline cycle moves back into the phase of **making the case for developing the guideline**, this time addressing the need to review the guideline and make improvements. If this is found to be necessary, the cycle begins again. The timescale for this process will vary, depending on a number of factors including the extent of monitoring and evaluation and the urgency for taking any action.

Timing and prioritisation

The Business Plan sets out an indicative timeline for preparation and publication of guidelines based on the Council's current priorities and its three year rolling work programme. The plan will be subject to bi-annual review and updates will be published, as appropriate, on the Sentencing Council website.

Table 1: The main activities to deliver our objectives and planned timescales are as follows:

Work area	Objectives addressed	Key planned deliverables	Target (end of quarter)
SECTION 1: GUIDELINE	S		
Arson and criminal damage	1, 2, 3	Publication of consultation, resource assessment and statistical bulletin	March 2018
Bladed article/ offensive weapon possession	1, 2, 3	Publication of definitive guideline, consultation response and updated resource assessment	March 2018
Breach of Orders	1, 2, 3	Publication of definitive guideline, consultation response, and resource assessment	March 2018
Burglary	2, 3	Publication of second stage guideline evaluation findings	September 2017
Child cruelty	1, 2, 3	Publication of consultation, resource assessment and statistical bulletin	June 2017
Children and young people	1, 3	Guideline in force	June 2017
Domestic abuse	1, 2, 3	Consideration of consultation responses and preparation of definitive guideline	March 2018
Drugs	2, 3	Publication of findings from guideline evaluation	March 2018
Fraud	2, 3 Publish report from evaluation		March 2018
Reduction in sentence	2	Put in place multi-agency group to plan evaluation of guideline	End December 2017
for a guilty plea	1, 3	Guideline in force	June 2017
Health & Safety, Corporate Manslaughter & Food	2	Monitor guideline	Ongoing

Safety & Hygiene			
Intimidatory offences	1, 2, 3	Consideration of consultation responses and preparation of definitive guideline	March 2018
Magistrates' Court Sentencing Guidelines – revision of SGC summary only	1, 3	Guidelines in force	June 2017
Manslaughter	1, 2, 3	Publication of consultation, resource assessment and statistical bulletin	September 2017
Robbery	2, 3	Publication of evaluation	March 2018
Public Order	1, 2, 3	Publication of consultation, resource assessment and statistical bulletin	March 2018
Sexual offences	2, 3	Publication of evaluation	March 2018
Terrorism	1, 2, 3	Publication of consultation, resource assessment and statistical bulletin	December 2018
		Publication of definitive guideline, consultation response and updated resource assessment	March 2018
SECTION 2: CROSS-CU	TTING WOF	RK	
Digitisation of guidelines	3	Maintain, support and promote online and offline sentencing guidelines for magistrates (MCSG)	Ongoing
	3	Finalise plans for delivery of online and offline sentencing guidelines for the Crown Court	June 2017
			March 2018
	3	Deliver, promote, support and maintain online and offline sentencing guidelines in the Crown Court	IVIAICII 2010
Annual Report	3		October 2017

References received from Lord Chancellor or Court of Appeal under section 124	1, 2, 3	Respond as required	Reactive only
External representation	1, 3	Council members and office staff speak at a minimum of 20 external events targeting the judiciary, criminal justice practitioners, academics and special interest groups	Ongoing
	3	Promote sentencing guidelines and the Council using all channels, including via proactive and positive engagement with the media, to engage with Government, its Arm's Length Bodies, the Judicial College and organisations with an interest in criminal justice and sentencing.	
	3	Provide assistance to foreign jurisdictions via visits, advice and support work	Ongoing
Efficiency	4	Assess need for publication of hard copy documents on case by case	Ongoing; review
Efficiency	4	Assess need for publication of hard copy documents on case by case basis, publishing online unless not appropriate. Ensure value for money in the procurement of goods and services, making	Ongoing; review quarterly
		savings where possible, in particular from printing costs and complying with departmental finance, procurement and contract management rules.	
		Learn from lessons of each project, making improvements to future guidelines as a result; and improving efficiency on the basis of experience of what works.	
Capability	4	Enable the Council to operate digitally, through development and support of secure online members' area, digital Council papers and online	
		collaboration tools.	

		development to develop skills, capability and career. Hold lunchtime seminars for staff to share knowledge and expertise about the work of the Council, the criminal justice system and Whitehall/ Government.	
Engagement	4	Implement an action plan arising from the findings of the people survey, based on priorities identified by staff.	

TIMELINE C	F PUBLICATIONS AND GUIDELINE EFFECT	IVE DATES 2017/2018
April	Magistrates' Court Sentencing Guidelines	Definitive guideline in force
June	Children and Young People	Definitive guideline in force
	Reduction in sentence for a guilty plea	Definitive guideline in force
	Child cruelty	Launch of consultation
July	Manslaughter	Launch of consultation
	Burglary	Publication of evaluation findings
October	Terrorism	Launch of consultation
February	Arson and Criminal Damage	Launch of consultation
March	Public Order offences	Launch of consultation
	Breach offences	Publication of definitive guideline
	Bladed article and offensive weapons offences	Publication of definitive guideline
	Terrorism offences	Publication of definitive guideline
	Sexual offences, drugs, and fraud	Publication of evaluation findings

Resources

Staff headcount (as at 1 April 2017)

Area of activity	FTE ³
Head of Office and support	2
Policy	4
Analysis and research	6.8
Legal	1
Communications	3
Total	16.8

Budget

Summary of budget and resource allocation

	2017/18	2017/18
	(actual)⁴	(budget)
	£000s	£000s
Total funding allocation	1,440	1,455
Staff costs	1,084	1,101
Non staff costs	258	354
Total expenditure	1,342	1,455

³ FTE: full-time equivalents

⁴ The total expenditure has been rounded to the nearest £1,000 independently from the constituent parts, therefore summing the parts may not equal the rounded total.

Annex A: Rationale for the prioritisation of guidelines

Under section 120 of the Coroners and Justice Act 2009 the Sentencing Council must prepare sentencing guidelines on:

- the discharge of a court's duty under section 144 of the Criminal Justice Act 2003 (c. 44) (reduction in sentences for guilty pleas);⁵ and
- the application of any rule of law as to the totality of sentences.6

Section 120(4) provides that the Council may prepare sentencing guidelines about any other matter.

The overarching aim of the Council in publishing guidelines is to promote a clear, fair and consistent approach to sentencing. In agreeing its three-year rolling work plan, the Council will prioritise the publication of guidelines that will fulfil that aim.

The Sentencing Council will schedule guideline production on the basis of one or more of the following factors:

- The Lord Chancellor or Lord Chief Justice formally requests the review of sentencing for a particular offence, particular category of offence or particular category of offender and the production of a guideline;
- New legislation requires supporting sentencing guidelines;
- Guidelines issued by the Sentencing Guidelines Council require conversion into the Council's step by step approach to sentencing or current guidelines are out of date or incomplete;
- A substantial body of interested parties request a guideline to be issued for a particular area of sentencing;
- Sentencing data suggests that there may be inconsistency in sentencing for a particular offence, particular category of offence or particular category of offender;
- Evidence suggests that the guideline would have a significant effect on sentencing practice, for example, the potential range of available sentences is wide and/or the number of offences sentenced is significant; and
- The resource required to produce a guideline and other work pressures.

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⁵ s.120 (3)(a)

⁶ s.120 (3)(b)

Annex B: Criteria for assessing/ evaluating guidelines

Aim

To assess whether guidelines are having any impact on sentencing outcomes (type, length and severity) and/ or incurring any implementation issues. A two stage process of decision-making will be undertaken:

Stage 1: Consider the need to assess the guideline

This will take account of changes forecast in the resource assessment (impact assessment) or the sentencing process set out in the guideline (implementation assessment). It will take account of whether:

- The offence is high volume and any incorrect assumptions in the resource assessment may have a significant impact;
- The Council had a stated intention of changing sentencing practice;
- Informal evidence suggests the guideline is not having its intended impact (e.g. feedback from sentencers); and
- External bodies have an interest in the impact of the guideline.

If none of the above apply, the Council will be advised not to evaluate formally at this stage.

Stage 2: Evaluation/assessment

a) Initial evaluation

If any of the above criteria apply, initial work will be undertaken using MoJ Court Proceedings Database⁷ (CPD) sentencing data for the magistrates' and Crown Court, to determine the feasibility, need and scale of further work.

If initial analysis of sentencing volumes, outcomes and average custodial length indicate any marked and/ or unintended changes after the guideline was introduced, further work will be considered. If it does not, this information would be fed back and no further analytical work at this stage would be advised.

b) Further evaluation

If further work is deemed useful, feasibility of the work will be assessed. This would consider:

- Whether offence volumes are large enough to use MoJ data and to enable appropriate statistical analysis to be undertaken using a forecast of what would have happened if the guideline had not been introduced;
- What other information can be collated (qualitative information, media reports, stakeholder feedback, etc).

The best approach to evaluation would be assessed, considering, as appropriate:

Statistical work involving time series analysis using the MoJ CPD;

⁷ The CPD is derived from the LIBRA case management system, which holds the magistrates' court records, and the Crown Court's CREST system which holds the trial and sentencing data.

- Analysis of sentencing factor information using Crown Court Sentencing Survey⁸ and other court data (if available);
- Further bespoke quantitative or qualitative data collection and analysis to support the evaluation.

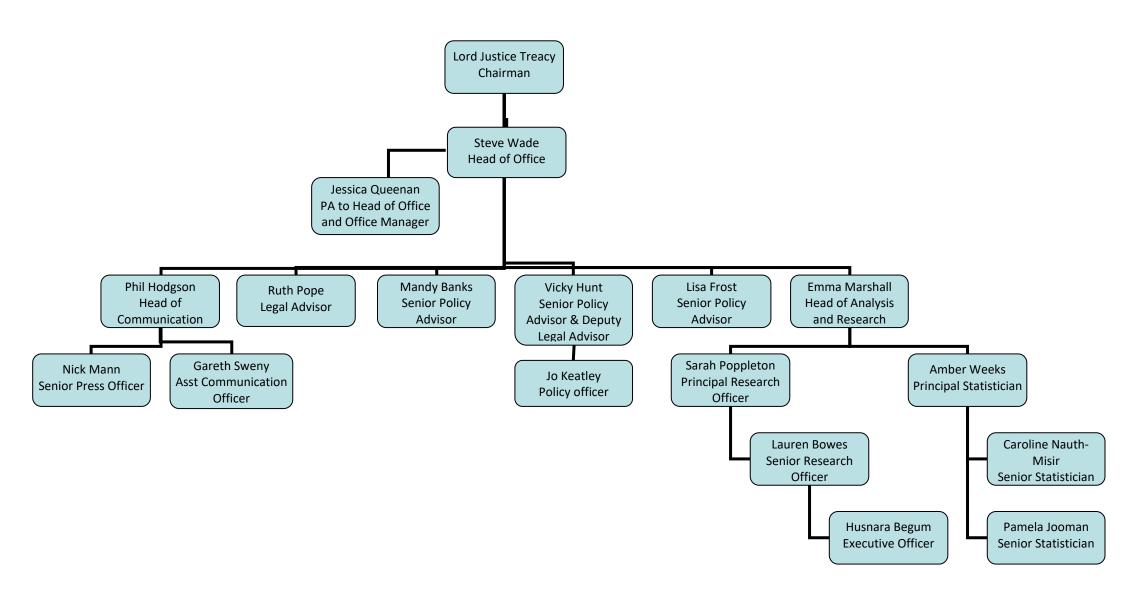
Where bespoke data collection is initiated, this should preferably involve a "before" and "after" sample, covering at least a three-month period before publication of a consultation guideline and at least three months after the guideline comes into force.

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⁸ Between 1 October 2010 and 31 March 2015 the Council conducted a data collection exercise called the Crown Court Sentencing Survey. The paper-based survey was completed by the sentencing judge (or other sentencer) in the Crown Court. It collected information on the factors taken into account by the judge in working out the appropriate sentence for an offender and the final sentence given. It was designed to assist the Sentencing Council with fulfilling its duties under section 128 of the Coroners and Justice Act 2009.

Annex C: The Office of the Sentencing Council as at 1 May 2017

The Sentencing Council is supported in its work by a multi-disciplinary team of civil servants, as shown below.



Annex D: Sentencing Council Guideline Work Plan – 2017-2020¹

Guideline	Consultation period	Publish definitive guideline	Definitive guideline in force ²
Breach offences	25 October 2016 – 25 January 2017	May 2018	June 2018
Bladed article and offensive weapons offences	6 October 2016 – 6 January 2016	March 2018	June 2018
Child Cruelty offences	13 June 2017 – 13 September 2017	September 2018	December 2018
Manslaughter offences (including SGC provocation guideline)	4 July 2017 – 10 October 2017	September 2018	December 2018
Intimidatory offences	30 March 2017 - 30 June 2017	July 2018	October 2018
Domestic Abuse	30 March 2017 – 30 June 2017	July 2018	October 2018
Terrorism offences	16 October 2018 – 24 November 2017	March 2018	April 2018
Public order offences	March 2018 – June 2018	March 2019	July 2019
Arson and criminal damage offences	13 February 2018 – May 2018	February 2019	June 2019
Updating the SGC Seriousness guideline	April 2018 - July 2018	February 2019	June 2019
Revision of existing assault guideline (inc. revision of SGC attempt murder guideline)	September 2018 – November 2018	July 2019	October 2019
Overarching guideline on mental health	November 2018 – January 2019	September 2019	December 2019
Firearms offences	January 2019 – April 2019	January 2020	March 2020
Motoring offences ³	January 2019 – April 2019	January 2020	March 2020
Revision of existing burglary guideline	March 2019 – June 2019	March 2020	June 2020
Immigration/ modern slavery offences	May 2019 – September 2019	May 2020	September 2020

In addition, the Council will aim to update any remaining either way offences from the Magistrates' Court Sentencing Guidelines, not covered by any guideline above by 2020.

- 1 The dates shown in this work plan are indicative and may be subject to change
- 2 Currently in most instances we allow a three-month implementation period between publication and the definitive guideline coming into force
- 3 Timetable provisional dependent on outcome of Government review